



THE CITY OF SAN DIEGO

M E M O R A N D U M

DATE: November 11, 2008

TO: Council Member Toni Atkins, Budget and Finance Committee Chair  
Budget and Finance Committee Members

FROM: Mary J. Lewis, Chief Financial Officer *Mary Lewis*

SUBJECT: Addendum to Fiscal Year 2009 Budget Amendment Report, #08-0166, Corrected and Additional Information

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The Fiscal Year 2009 Budget Amendment Report discusses the corrective actions recommended to mitigate the projected revenue shortfalls in the General and TOT Funds. This memorandum and the attachments provide corrections and additional detail regarding these recommended adjustments.

**Corrections/Updates**

The following attachments have been corrected or updated to include additional information. Revisions are highlighted in yellow on the attachments and described below.

**Attachment IV: Summary of General Fund Appropriation Adjustments**

**Attachment V: General Fund Revenue Budget and Projections After Corrective Actions**

**Attachment VI: General Fund Expenditure Budget and Projections After Corrective Actions**

**Revenue:**

- The amount of Council and Mayor Infrastructure Improvement Fund balances to be returned to the General Fund has been updated based on recent estimates.
- The titles for the Park and Recreation Department's revenue adjustments have been corrected.
- The revenue impacts from the managerial reorganization have been added.
- The fee increases have been moved from the expenditure table to the revenue table.

**Expenditures:**

- Two of the Environmental Services Department's adjustments have been corrected. The reduction for tipping fees has increased. The reduction for efficiencies has been decreased because staffing savings were already included in the vacancy factor.

- The Library Department's reduction to matching funds has been corrected to properly identify this as funding for matches to donations, rather than grants.
- The Park and Recreation Department's adjustment for closure of restrooms during winter months has been updated to reflect the reduction of 1.38 positions.
- The City Clerk Department and Ethic Commission's adjustments have been updated to include additional items submitted in response to the Mayor's request for additional reductions.
- The City Council – District 1 and Council Administration Department's adjustments have been updated to include items submitted after release of the report.
- The City Council – District 8 adjustment has been corrected to reflect that a reduction is needed but was not submitted.
- The General Services Department's adjustments have been updated to include the full-year cost of vacant positions.
- The managerial reorganization adjustment amount has been revised to reflect only the expenditure adjustment, rather than the net amount.

#### **Attachment VII. Position Reductions**

Information regarding vacancy status and bargaining unit has been added to this table. In addition, the following corrections have been made:

- The reduction of an Associate Management Analyst in the Commission for Arts and Culture, Transient Occupancy Tax Fund, has been added.
- The position reduction in Office of Ethics and Integrity has been corrected to reflect an Administrative Aide II.
- The reduction of an Associate Management Analyst has been added for the Ethics Commission in response to the Mayor's request for additional reductions.
- A position reduction in Fire-Rescue has been corrected to reflect a Project Assistant position.

#### **Additional Information**

Additional tables have been developed to provide more detailed information regarding the recommended adjustments.

#### **Attachment VIII: Summary of Appropriation Adjustments by Fund**

This table includes the breakdown of adjustments by personnel and non-personnel expenditures. It also displays the reductions from the managerial reorganization by department but does not include the transfers among departments which will not impact the total General Fund budget. Also included are the adjustments to the Information Technology and Transient Occupancy Tax Funds.

#### **Attachment IX: Library and Park and Recreation Facility Cost Estimates**

This table provides the Fiscal Year 2009 budget reduction estimates by facility as well as the annual operating costs and cost to operate these facilities through Fiscal Year 2010.

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Council Member Toni Atkins, Budget and Finance Committee Chair

Budget and Finance Committee Members

November 10, 2008

Attachments: IV. Summary of General Fund Appropriation Adjustments (Corrected)  
V. General Fund Revenue Budget and Projections After Corrective Actions (Corrected)  
VI. General Fund Expenditure Budget and Projections After Corrective Actions (Corrected)  
VII. Position Reductions (Corrected)  
VIII. Summary of Appropriation Adjustments by Fund  
IX. Library and Park and Recreation Facility Cost Estimates

cc: Mayor Sanders  
Members of the City Council  
Jay M. Goldstone, Chief Operating Officer  
Nader Tirandazi, Financial Management Director  
Andrea Tevlin, Independent Budget Analyst

<b>Summary of General Fund Appropriation Adjustments</b>
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Business Center/Department	Revenue Increase/(Decrease)	Expenditures	Net Impact	Percent of Budget
<b>Major General Fund Revenues</b>	\$ (43,491,094)	\$ -	\$ (43,491,094)	5%
<b>City Planning and Development</b>				
City Planning and Development	-	-	-	0%
City Planning and Community Investment	-	(492,874)	492,874	4%
Development Services - Neighborhood Code Compliance	-	(171,431)	171,431	3%
Real Estate Assets	-	(239,493)	239,493	1%
<b>Community and Legislative Services</b>				
Community and Legislative Services	-	(203,799)	203,799	5%
<b>Community Services</b>				
Community Services	-	-	-	0%
Customer Services	-	-	-	0%
Environmental Services	2,160,000	(1,517,205)	3,677,205	9%
Library	-	(2,007,864)	2,007,864	6%
Park and Recreation	619,210	(2,355,377)	2,974,587	5%
<b>Non-Mayoral</b>				
City Attorney	-	-	-	0%
City Clerk	-	(179,000)	179,000	4%
Additional Reduction Required	-	(48,946)	48,946	1%
City Council - District 1	-	(49,500)	49,500	5%
City Council - District 2	-	(49,500)	49,500	5%
City Council - District 3	-	(49,500)	49,500	5%
City Council - District 4	-	-	-	0%
Reduction Required	-	(49,500)	49,500	5%
City Council - District 5	-	(49,500)	49,500	5%
City Council - District 6	-	-	-	0%
Reduction Required	-	(49,500)	49,500	5%
City Council - District 7	-	(49,500)	49,500	5%
City Council - District 8	-	-	-	0%
Reduction Required	-	(49,500)	49,500	5%

<b>Summary of General Fund Appropriation Adjustments</b>
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Business Center/Department	Revenue Increase/(Decrease)	Expenditures	Net Impact	Percent of Budget
<b>Non-Mayoral (continued)</b>				
Council Administration	\$ -	\$ (90,122)	\$ 90,122	5%
<i>Additional Reduction Required</i>	-	(8,636)	8,636	0%
Ethics Commission	-	(57,872)	57,872	6%
Office of the Independent Budget Analyst	-	(149,011)	149,011	9%
Personnel	-	(227,213)	227,213	4%
<b>Office of the Chief Financial Officer</b>				
Office of the Chief Financial Officer	-	(69,777)	69,777	10%
City Comptroller	-	-	-	0%
City Treasurer	-	(752,715)	752,715	5%
Citywide Program Expenditures	-	(6,787,718)	6,787,718	10%
Debt Management	-	-	-	0%
Financial Management	(136,000)	(385,444)	249,444	7%
Purchasing and Contracting	-	(136,047)	136,047	4%
<b>Office of Ethics and Integrity</b>				
Office of Ethics and Integrity	-	-	-	0%
<b>Office of the Mayor and Chief Operating Officer</b>				
Office of the Mayor and Chief Operating Officer	-	-	-	0%
Administration	-	(95,983)	95,983	5%
Business Office	-	(466,752)	466,752	24%
City Auditor	-	-	-	0%
Labor Relations	-	-	-	0%
Office of the Chief Information Officer	-	(136,845)	136,845	1%
<b>Public Safety and Homeland Security</b>				
Public Safety	-	-	-	0%
Family Justice Center	-	-	-	0%
Fire-Rescue	-	(4,032,982)	4,032,982	2%
Office of Homeland Security	-	(83,801)	83,801	10%
Police	-	(6,200,000)	6,200,000	2%

<b>Summary of General Fund Appropriation Adjustments</b>
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Business Center/Department	Revenue Increase/(Decrease)	Expenditures	Net Impact	Percent of Budget
<b>Public Works</b>				
Public Works	\$ -	\$ -	\$ -	0%
Engineering and Capital Projects	-	(209,496)	209,496	10%
General Services	-	(6,185,193)	6,185,193	22%
Storm Water	-	(5,673,815)	5,673,815	13%
<b>Other Items</b>				
Managerial Reorganization	(374,991)	(1,861,466)	1,486,475	
Park and Recreation and Fire-Rescue Fee Increases	-	-	-	
<b>Total General Fund Appropriation Adjustments</b>	<b>\$ (41,222,875)</b>	<b>\$ (41,222,875)</b>	<b>\$ -</b>	

<b>General Fund Revenue Budget and Projections After Corrective Actions</b>
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Business Center/Department/Corrective Action	Revised Budget	Year-End Projection	Over Budget/ (Under Budget)	Variance %
<b>Major General Fund Revenues</b>	\$ 900,056,672	\$ 855,165,578	\$ (44,891,094)	5%
Reduction in Property Tax	(14,521,369)	-		
Reduction in Transfers from Other Funds	(9,118,441)	-		
Reduction in Transient Occupancy Tax	(8,439,428)	-		
Reduction in Sales Tax	(5,857,642)	-		
Reduction in Property Transfer Tax	(2,449,019)	-		
Reduction in Interest Earnings	(1,668,979)	-		
Reduction in Franchises	(1,271,091)	-		
Reduction in Motor Vehicle License Fees	(845,331)	-		
Reduction in Safety Sales Tax	(719,794)	-		
Return of Council and Mayor Infrastructure Improvement Fund Balances	1,400,000	1,400,000		
New Budget and Projections	\$ 856,565,578	\$ 856,565,578	\$ -	0%
<b>City Planning and Development</b>				
City Planning and Development	-	-	-	0%
City Planning and Community Investment	4,640,508	3,962,961	(677,547)	15%
Development Services - Neighborhood Code Compliance	730,267	752,485	22,218	3%
Real Estate Assets	43,604,594	42,432,382	(1,172,212)	3%
<b>Community and Legislative Services</b>				
Community and Legislative Services	266,900	269,072	2,172	1%
<b>Community Services</b>				
Community Services	-	-	-	0%
Customer Services	704,021	610,114	(93,907)	13%
Environmental Services	1,665,653	1,788,189	122,536	7%
Increase Transfer of Facility Franchise Revenue	2,160,000	2,160,000		
New Budget and Projections	\$ 3,825,653	\$ 3,948,189	\$ 122,536	3%
Library	1,745,548	1,329,086	(416,462)	24%

<b>General Fund Revenue Budget and Projections After Corrective Actions</b>
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Business Center/Department/Corrective Action	Revised Budget	Year-End Projection	Over Budget/ (Under Budget)	Variance %
<b>Community Services (continued)</b>				
Park and Recreation	\$ 31,031,101	\$ 30,400,579	\$ (630,522)	2%
Return Prior Year Funding for CIP Grant Matches	398,000	398,000		
Return Prior Year Funding for Balboa Park Tram Grant Match	350,000	350,000		
Reduce Revenue from Competitive Level Swim Team	(4,500)	(4,500)		
Reduce Revenue from Skate Parks	(74,000)	(74,000)		
Reduce Revenue from Closed Recreation Centers and Gym	(50,290)	(50,290)		
New Budget and Projections	\$ 31,650,311	\$ 31,019,789	\$ (630,522)	2%
<b>Non-Mayoral</b>				
City Attorney	5,001,558	6,991,326	1,989,768	40%
City Clerk	29,477	40,861	11,384	39%
City Council - District 1	-	-	-	0%
City Council - District 2	-	-	-	0%
City Council - District 3	-	-	-	0%
City Council - District 4	-	-	-	0%
City Council - District 5	-	-	-	0%
City Council - District 6	-	-	-	0%
City Council - District 7	-	-	-	0%
City Council - District 8	-	-	-	0%
Council Administration	-	-	-	0%
Ethics Commission	-	4,900	4,900	100%
Office of the Independent Budget Analyst	-	-	-	0%
Personnel	147,000	146,999	(1)	0%
<b>Office of the Chief Financial Officer</b>				
Office of the Chief Financial Officer	350,000	365,329	15,329	4%
City Comptroller	3,870,654	3,514,022	(356,632)	9%



### General Fund Revenue Budget and Projections After Corrective Actions

Business Center/Department/Corrective Action	Revised Budget	Year-End Projection	Over Budget/ (Under Budget)	Variance %
<b>Office of the Chief Financial Officer (continued)</b>				
City Treasurer	\$ 29,048,691	\$ 28,904,467	\$ (144,224)	0%
Citywide Program Expenditures	-	-	-	0%
Debt Management	1,243,485	1,267,977	24,492	2%
Financial Management	652,784	632,149	(20,635)	3%
Reduce Offsetting Revenue for Information Technology	(136,000)	(136,000)		
New Budget and Projections	\$ 516,784	\$ 496,149	\$ (20,635)	4%
Purchasing and Contracting	865,121	901,150	36,029	4%
<b>Office of Ethics and Integrity</b>				
Office of Ethics and Integrity	604,101	625,417	21,316	4%
<b>Office of the Mayor and Chief Operating Officer</b>				
Office of the Mayor and Chief Operating Officer	-	-	-	0%
Administration	103,074	106,381	3,307	3%
Business Office	-	-	-	0%
City Auditor	-	3,024	3,024	100%
Labor Relations	-	-	-	0%
Office of the Chief Information Officer	-	-	-	0%
<b>Public Safety and Homeland Security</b>				
Public Safety	311,775	278,146	(33,629)	11%
Family Justice Center	59,753	57,313	(2,440)	4%
Fire-Rescue	9,574,413	11,597,037	2,022,624	21%
Office of Homeland Security	765,895	757,223	(8,672)	1%
Police	44,785,622	45,982,684	1,197,062	3%

<b>General Fund Revenue Budget and Projections After Corrective Actions</b>
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Business Center/Department/Corrective Action	Revised Budget	Year-End Projection	Over Budget/ (Under Budget)	Variance %
<b>Public Works</b>				
Public Works	\$ -	\$ -	\$ -	0%
Engineering and Capital Projects	63,064,976	60,842,877	(2,222,099)	4%
General Services	41,424,657	39,759,423	(1,665,234)	4%
Storm Water	6,260,091	5,029,756	(1,230,335)	20%
<b>Other Items</b>				
Managerial Reorganization	(374,991)	-		
Park and Recreation and Fire-Rescue Fee Increases	-	200,000		
New Budget and Projections	\$ (374,991)	\$ 200,000	\$ 574,991	100%
<b>Total Prior to Corrective Actions</b>	<b>\$ 1,192,608,391</b>	<b>\$ 1,144,518,906</b>	<b>\$ (48,089,485)</b>	<b>4%</b>
<b>Total Corrective Actions</b>	<b>\$ (41,222,875)</b>	<b>\$ 4,243,210</b>	<b>\$ 45,466,085</b>	<b>100%</b>
<b>Total Revenue Budget and Projections After Corrective Actions</b>	<b>\$ 1,151,385,516</b>	<b>\$ 1,148,762,116</b>	<b>\$ (2,623,400)</b>	<b>0%</b>

### General Fund Expenditure Budget and Projections After Corrective Actions

Business Center/Department/Corrective Action	Revised Budget	Year-End Projection	Under Budget/ (Over Budget)	Variance %
<b>City Planning and Development</b>				
City Planning and Development	\$ 534,098	\$ 530,600	\$ 3,498	1%
City Planning and Community Investment	17,898,126	17,682,658	215,468	1%
Reduce Funding for Uptown Cluster Community Plan Updates	(200,000)	(200,000)		
Reduce 1.00 Program Manager, Planning Division	(123,970)	(123,970)		
Reduce 1.00 Community Development Specialist IV	(118,904)	-		
Reduce Funding for Public Information Support	(50,000)	(50,000)		
New Budget and Projections	\$ 17,405,252	\$ 17,308,688	\$ 96,564	1%
Development Services - Neighborhood Code Compliance	6,499,347	6,468,799	30,548	0%
Reduce 3.00 Code Compliance Officers	(109,230)	(109,230)		
Reduce 1.00 Public Information Clerk	(62,201)	(47,847)		
New Budget and Projections	\$ 6,327,916	\$ 6,311,722	\$ 16,194	0%
Real Estate Assets	4,062,120	3,987,064	75,056	2%
Reduce Funding for Supplies and Services	(73,000)	(73,000)		
Reduce 1.00 Associate Management Analyst	(47,991)	(47,991)		
Reduce 1.00 Associate Property Agent	(47,326)	(47,326)		
Transfer 0.50 Ball Park Administrator to PETCO Park	(40,336)	(40,336)		
Reduce 1.00 Word Processing Operator	(30,840)	(30,840)		
New Budget and Projections	\$ 3,822,628	\$ 3,747,571	\$ 75,057	2%
<b>Community and Legislative Services</b>				
Community and Legislative Services	4,186,805	4,072,302	114,503	3%
Reduce Funding for Supplies and Services	(112,000)	-		
Reduce 2.00 Council Representative II and 1.00 Clerical Assistant II	(91,799)	(87,914)		
New Budget and Projections	\$ 3,983,006	\$ 3,984,388	\$ (1,382)	0%

### General Fund Expenditure Budget and Projections After Corrective Actions

Business Center/Department/Corrective Action	Revised Budget	Year-End Projection	Under Budget/ (Over Budget)	Variance %
<b>Community Services</b>				
Community Services	\$ 348,585	\$ 346,347	\$ 2,238	1%
Customer Services	2,328,997	2,314,927	14,070	1%
Environmental Services	40,511,321	39,464,757	1,046,564	3%
Reduce Funding for Landfill Disposal Fees	(701,581)	-		
Reduce 4.00 Positions and Related Support due to Efficiencies	(234,564)	-		
Establish Preferred Landfill Disposal Fee Rates for City Tonnage	(360,000)	(360,000)		
Reduce Funding for Refuse Container Purchases	(200,000)	(200,000)		
Discontinue Extra Summer Refuse Collection in Mission Beach	(21,060)	(21,060)		
New Budget and Projections	\$ 38,994,116	\$ 38,883,697	\$ 110,419	0%
<b>Library</b>	37,013,557	37,124,096	(110,539)	0%
Close 7 Branch Libraries, including 33.81 positions	(1,705,008)	(1,705,008)		
Reduce Funding for Donation Matches	(250,000)	(250,000)		
Reduce 1.00 Associate Management Analyst	(52,856)	(52,856)		
New Budget and Projections	\$ 35,005,693	\$ 35,116,232	\$ (110,539)	0%
<b>Park and Recreation</b>	88,241,436	88,800,490	(559,054)	1%
Close 9 Recreation Centers and 1 Gym, including 22.90 positions	(773,471)	(773,471)		
Eliminate Funding for CIP Grant Matches	(446,955)	(446,955)		
Convert Skate Parks to Unsupervised, including 8.70 positions	(255,246)	(255,246)		
Eliminate 6.25 Assistant Center Directors at Recreation Centers	(188,664)	(188,664)		
Reduce 1.00 Assistant Director	(159,153)	-		
Eliminate Grounds Maintenance at Various Locations, incl 3.00 positions	(137,718)	(73,359)		
Removal of Fire Rings at Beaches and Bays, including 2.00 positions	(86,525)	(86,525)		
Eliminate or Reduce Security Services at Various Locations	(74,961)	(74,961)		
Reduce Hours/Support at Various Gyms/Activity Centers, incl 2.00 positions	(70,781)	(70,781)		
Close 14 Restrooms During Winter Months, including 1.38 positions	(49,709)	(49,709)		
Reduce 1.00 Supervising Custodian in Balboa Park	(60,899)	-		
Eliminate Competitive Level Swim Team, including 1.00 position	(20,045)	(20,045)		
Eliminate Contractual Services for Balboa Park Restroom Cleaning	(20,000)	(20,000)		
Eliminate Power Washing and Sweeping at Ocean Beach Pier	(11,250)	(11,250)		
New Budget and Projections	\$ 85,886,059	\$ 86,729,524	\$ (843,465)	1%

### General Fund Expenditure Budget and Projections After Corrective Actions

Business Center/Department/Corrective Action	Revised Budget	Year-End Projection	Under Budget/ (Over Budget)	Variance %
<b>Non-Mayoral</b>				
City Attorney	\$ 36,391,174	\$ 38,206,634	\$ (1,815,460)	5%
Remain within Budget		(1,815,460)		
New Budget and Projections	\$ 36,391,174	\$ 36,391,174	\$ -	0%
City Clerk	4,588,396	4,553,125	35,271	1%
Increase Vacancy Factor	(50,000)	(32,081)		
Eliminate Production of Hard-Copy Docket	(40,000)	(40,000)		
Reduce Funding for Outside Counsel	(26,000)	(26,000)		
Reduce Funding for ADA Redesign of City Clerk Lobby	(23,000)	(23,000)		
Reduce Funding for Information Technology	(20,000)	(20,000)		
Reduce Funding for Provisional Employment	(10,000)	(10,000)		
Reduce Funding for Overtime	(10,000)	(10,000)		
Additional Reduction Required	(48,946)	(48,946)		
New Budget and Projections	\$ 4,360,450	\$ 4,343,098	\$ 17,352	0%
City Council - District 1	990,000	978,809	11,191	1%
Reduce Funding for Personnel Expenses and Supplies and Services	(49,500)	(49,500)		
New Budget and Projections	\$ 940,500	\$ 929,309	\$ 11,191	1%
City Council - District 2	990,000	928,463	61,537	6%
Reduce Funding for Supplies and Services	(49,500)	(49,500)		
New Budget and Projections	\$ 940,500	\$ 878,963	\$ 61,537	7%
City Council - District 3	990,000	996,087	(6,087)	1%
Reduce Funding for Personnel Expenses and Supplies and Services	(49,500)	(49,500)		
New Budget and Projections	\$ 940,500	\$ 946,587	\$ (6,087)	1%
City Council - District 4	990,000	985,887	4,113	0%
Reduction Required	(49,500)	(49,500)		
New Budget and Projections	\$ 940,500	\$ 936,387	\$ 4,113	0%
City Council - District 5	990,000	957,589	32,411	3%
Reduce Funding for Personnel Expenses and Supplies and Services	(49,500)	(49,500)		
New Budget and Projections	\$ 940,500	\$ 908,089	\$ 32,411	3%

### General Fund Expenditure Budget and Projections After Corrective Actions

Business Center/Department/Corrective Action	Revised Budget	Year-End Projection	Under Budget/ (Over Budget)	Variance %
<b>Non-Mayoral (continued)</b>				
City Council - District 6	\$ 990,000	\$ 980,877	\$ 9,123	1%
<i>Reduction Required</i>	(49,500)	(49,500)		
New Budget and Projections	\$ 940,500	\$ 931,377	\$ 9,123	1%
City Council - District 7	990,000	957,114	32,886	3%
Reduce Funding for Personnel Expenses and Supplies and Services	(49,500)	(49,500)		
New Budget and Projections	\$ 940,500	\$ 907,614	\$ 32,886	3%
City Council - District 8	990,000	1,015,017	(25,017)	3%
<i>Reduction Required</i>	(49,500)	(49,500)		
New Budget and Projections	\$ 940,500	\$ 965,517	\$ (25,017)	3%
Council Administration	1,975,158	1,920,780	54,378	3%
Reduce Funding for Personnel Expenses and Supplies and Services	(90,122)	(90,122)		
Additional Reduction Required	(8,636)	(8,636)		
New Budget and Projections	\$ 1,876,400	\$ 1,822,022	\$ 54,378	3%
Ethics Commission	1,006,299	1,012,034	(5,735)	1%
Reduce 1.00 Associate Management Analyst	(47,872)	(47,872)		
Reduce Funding for Supplies and Services	(10,000)	(10,000)		
New Budget and Projections	\$ 948,427	\$ 954,162	\$ (5,735)	1%
Office of the Independent Budget Analyst	1,615,215	1,569,799	45,416	3%
Increase Vacancy Factor by Maintaining 1.00 Analyst Vacant	(149,011)	(118,549)		
New Budget and Projections	\$ 1,466,204	\$ 1,451,250	\$ 14,954	1%
Personnel	6,458,415	6,458,415	-	0%
Increase Vacancy Factor	(119,695)	(119,695)		
Reduce 1.00 Associate Personnel Analyst	(100,018)	(100,018)		
Reduce Funding for Supplies and Services	(7,500)	(7,500)		
New Budget and Projections	\$ 6,231,202	\$ 6,231,202	\$ -	0%

### General Fund Expenditure Budget and Projections After Corrective Actions

Business Center/Department/Corrective Action	Revised Budget	Year-End Projection	Under Budget/ (Over Budget)	Variance %
<b>Office of the Chief Financial Officer</b>				
Office of the Chief Financial Officer	\$ 1,025,169	\$ 1,015,487	\$ 9,682	1%
Reduce 1.00 Director of Major Gifts/Planned Giving	(69,777)	(69,777)		
New Budget and Projections	\$ 955,393	\$ 945,710	\$ 9,683	1%
City Comptroller	12,097,492	11,959,149	138,343	1%
City Treasurer	14,917,574	14,375,158	542,416	4%
Reduce Funding for Supplies and Services	(381,469)	(381,469)		
Reduce 3.00 Collection Investigator I positions	(251,207)	(140,854)		
Reduce 1.00 Account Clerk and 1.00 Clerical Assistant II	(120,038)	(60,019)		
New Budget and Projections	\$ 14,164,859	\$ 13,792,816	\$ 372,043	3%
Citywide Program Expenditures	67,542,463	57,823,118	9,719,345	14%
Remove Funding for Leverage of Employee Pick-Up Savings	(7,600,000)	-		
Remove Funding for General Fund Reserve Contribution	(3,687,718)	-		
Add Funding for Vernal Pool Settlement	500,000	-		
Increase Funding for Fringe Benefits throughout the General Fund	4,000,000	-		
New Budget and Projections	\$ 60,754,745	\$ 57,823,118	\$ 2,931,627	5%
Debt Management	2,753,916	2,673,429	80,487	3%
Financial Management	4,271,664	4,041,526	230,138	5%
Reduce Funding for Information Technology	(200,000)	(200,000)		
Reduce 2.00 Associate Management Analysts	(111,980)	(111,980)		
Increase Vacancy Factor	(50,000)	-		
Reduce Funding for Supplies and Services	(23,464)	(23,464)		
New Budget and Projections	\$ 3,886,220	\$ 3,706,082	\$ 180,138	5%
Purchasing and Contracting	4,440,215	4,388,954	51,261	1%
Reduce 1.00 Purchasing Agent	(86,047)	(86,047)		
Reduce Funding for Supplies and Services	(50,000)	(50,000)		
New Budget and Projections	\$ 4,304,169	\$ 4,252,908	\$ 51,261	1%
<b>Office of Ethics and Integrity</b>				
Office of Ethics and Integrity	2,087,168	2,073,153	14,015	1%

### General Fund Expenditure Budget and Projections After Corrective Actions

Business Center/Department/Corrective Action	Revised Budget	Year-End Projection	Under Budget/ (Over Budget)	Variance %
<b>Office of the Mayor and Chief Operating Officer</b>				
Office of the Mayor and Chief Operating Officer	\$ 775,950	\$ 776,462	\$ (512)	0%
Administration	1,897,380	1,723,173	174,207	9%
Reduce 1.00 Associate Management Analyst	(95,983)	-		
New Budget and Projections	\$ 1,801,397	\$ 1,723,173	\$ 78,224	4%
Business Office	1,948,924	1,901,369	47,555	2%
Reduce Funding for Managed Competition Contract	(250,000)	(250,000)		
Reduce 1.00 Associate Engineer - Civil	(117,225)	(58,613)		
Reduce 1.00 Organization Effective Specialist II	(99,527)	(49,764)		
New Budget and Projections	\$ 1,482,172	\$ 1,542,992	\$ (60,820)	4%
City Auditor	1,677,628	1,627,210	50,418	3%
Labor Relations	963,547	964,111	(564)	0%
Office of the Chief Information Officer	24,963,599	24,916,647	46,952	0%
Reduce General Fund Support for Office of the Chief Information Officer	(136,845)	(136,845)		
New Budget and Projections	\$ 24,826,754	\$ 24,779,802	\$ 46,952	0%



### General Fund Expenditure Budget and Projections After Corrective Actions

Business Center/Department/Corrective Action	Revised Budget	Year-End Projection	Under Budget/ (Over Budget)	Variance %
<b>Public Safety and Homeland Security</b>				
Public Safety	\$ 2,421,907	\$ 2,401,968	\$ 19,939	1%
Family Justice Center	643,682	581,300	62,382	10%
Fire-Rescue	190,696,777	190,170,995	525,782	0%
Rolling Service Reduction of 1 Engine or Truck Company Per Day	(1,638,543)	(1,638,543)		
Eliminate One Fire Recruit Academy	(715,731)	(715,731)		
Cross-Staff One Helicopter During Non-Wildfire Season	(384,364)	(384,364)		
Eliminate Medic Rescue 9	(274,456)	(274,456)		
Reduce 2.00 Clerical Assistant II positions and 1.00 Senior Clerk/Typist	(186,116)	(93,058)		
Reduce 2.00 Code Compliance Officers	(145,638)	(72,819)		
Reduce 1.00 Organization Effectiveness Specialist III (Lifeguard Division)	(109,489)	-		
Increase Vacancy Factor by Maintaining 1.00 Deputy Fire Chief Vacant	(106,794)	(106,794)		
Reduce 1.00 Project Assistant	(103,431)	(103,431)		
Reduce 2.00 Lifeguard II positions (Lifeguard Division)	(98,086)	(98,086)		
Reduce Hours of Light and Air Unit Overtime Staffing	(81,500)	(81,500)		
Reduce Lifeguard Seasonal Hours	(70,000)	(70,000)		
Reduce Funding for Community Outreach	(63,945)	(63,945)		
Reclassify Positions	(42,490)	(42,490)		
Reduce Funding for Supplies and Services (Lifeguard Division)	(12,400)	(12,400)		
New Budget and Projections	\$ 186,663,795	\$ 186,413,379	\$ 250,416	0%
Office of Homeland Security	1,603,908	1,495,602	108,306	7%
Reduce Funding for Reverse 911 System	(83,801)	(83,801)		
New Budget and Projections	\$ 1,520,107	\$ 1,411,801	\$ 108,306	7%
Police	410,670,845	414,813,598	(4,142,753)	1%
Increase Vacancy Factor and Reduce 35.00 Non-Sworn Positions	(3,800,000)	(3,800,000)		
Reduce Funding for Supplies and Services	(1,800,000)	(1,800,000)		
Reduce Police Academy Attendance to 25 Recruits	(1,500,000)	(1,500,000)		
Reduce Funding for Overtime	(500,000)	(500,000)		
Reduce Funding for Equipment Outlay	(500,000)	(500,000)		
Reduce Funding for Information Technology	(200,000)	(200,000)		
Add Funding for Booking Fees	2,100,000	-		
New Budget and Projections	\$ 404,470,845	\$ 406,513,598	\$ (2,042,753)	1%

### General Fund Expenditure Budget and Projections After Corrective Actions

Business Center/Department/Corrective Action	Revised Budget	Year-End Projection	Under Budget/ (Over Budget)	Variance %
<b>Public Works</b>				
Public Works	\$ 324,388	\$ 307,613	\$ 16,775	5%
Engineering and Capital Projects	65,159,933	62,368,764	2,791,169	4%
Reduce Funding for Supplies and Services	(209,496)	(209,496)		
New Budget and Projections	\$ 64,950,437	\$ 62,159,268	\$ 2,791,169	4%
General Services	69,324,877	64,114,412	5,210,465	8%
Reductions in Street Division, including 3.00 positions	(4,507,768)	(1,541,890)		
Reductions in Facilities Division, including 8.00 positions	(1,416,652)	(318,888)		
Reductions in Contracts Division, including 1.00 position	(260,773)	(170,000)		
New Budget and Projections	\$ 63,139,684	\$ 62,083,634	\$ 1,056,050	2%
Storm Water	48,820,336	46,763,541	2,056,795	4%
Reduce Funding for Storm Drain Repairs	(2,250,000)	(2,250,000)		
Reduce Funding for Contracts, Use Prior Year Encumbrances	(1,400,000)	(1,400,000)		
Reduce Funding for Pollution Prevention Education and Outreach	(1,054,250)	(1,054,250)		
Reduce 10.00 positions	(969,565)	-		
New Budget and Projections	\$ 43,146,521	\$ 42,059,291	\$ 1,087,230	3%
<b>Other Items</b>				
Managerial Reorganization	(1,861,466)	(850,000)		
New Budget and Projections	\$ (1,861,466)	\$ (850,000)	\$ (1,011,466)	54%
<b>Total Prior to Corrective Actions</b>	<b>\$ 1,192,608,391</b>	<b>\$ 1,175,589,409</b>	<b>\$ 17,018,982</b>	<b>1%</b>
<b>Total Corrective Actions</b>	<b>\$ (41,222,875)</b>	<b>\$ (29,996,995)</b>	<b>\$ (11,225,880)</b>	<b>27%</b>
<b>Total Expenditure Budget and Projections After Corrective Actions</b>	<b>\$ 1,151,385,515</b>	<b>\$ 1,145,592,413</b>	<b>\$ 5,793,102</b>	<b>1%</b>

Note: This table does not include the Appropriated Reserve

Position Reductions								
Business Center	Department	Job Classification	FTE	Personnel Expense	Bargaining Unit	Vacant	Non-Vacant	
Chief Financial Officer	City Treasurer	Account Clerk	1.00	61,703	MEA	1.00	-	
		Clerical Assistant II	1.00	58,336	MEA	-	1.00	
		Collections Investigator I	3.00	219,707	MEA	3.00	-	
	Financial Management	Associate Management Analyst	2.00	191,966	MEA	1.00	1.00	
	Office of the Chief Financial Officer	Director of Major Gifts/Planned Giving	1.00	139,553	Unclassified	-	1.00	
	Purchasing and Contracting	Purchasing Agent	1.00	172,093	Unclassified	-	1.00	
Chief Financial Officer Total			9.00	843,358		5.00	4.00	
City Planning and Development	City Planning & Community Investment	Community Development Specialist IV	1.00	119,079	Unrepresented	1.00	-	
		Program Manager	1.00	123,970	Unclassified	1.00	-	
	Concourse Parking Garages	Associate Management Analyst	1.00	95,982	MEA	-	1.00	
	Neighborhood Code Compliance	Code Compliance Officer	3.00	218,457	MEA	-	3.00	
		Public Information Clerk	1.00	62,201	MEA	1.00	-	
	Real Estate Assets	Associate Property Agent	1.00	94,652	MEA	-	1.00	
	Word Processing Operator	1.00	61,679	MEA	-	1.00		
City Planning and Development Total			9.00	776,020		3.00	6.00	
Community and Legislative Services	Commission for Arts and Culture	Associate Management Analyst	1.00	95,983	MEA	-	1.00	
Community and Legislative Services Total			1.00	95,983		0.00	1.00	
Community Services	Customer Services	Administrative Aide I	1.00	70,567	MEA	-	1.00	
		Asst to the Director	1.00	75,766	Unclassified	-	1.00	
		Department Director	1.00	198,922	Unclassified	-	1.00	
		Executive Secretary	1.00	81,218	MEA	-	1.00	
		Neighborhood Services Coordinator	2.00	248,261	Unclassified	-	2.00	
		Program Manager	2.00	266,480	Unclassified	-	2.00	
		Public Info Specialist	9.00	576,675	MEA	1.00	8.00	
		Sr Management Analyst	1.00	105,882	MEA	-	1.00	
	Environmental Services	Area Refuse Collections Supv.	1.00	91,164	MEA	1.00	-	
		Associate Management Analyst	1.00	95,982	MEA	1.00	-	
		Sanitation Driver I	2.00	153,323	Local 127	2.00	-	
	Library	Associate Management Analyst	1.00	95,982	MEA	1.00	-	
		Librarian II	2.90	259,396	MEA	2.90	-	
		Librarian III	5.00	498,264	MEA	3.00	2.00	
		Librarian IV	2.00	217,506	MEA	-	2.00	
		Library Aide	9.51	405,225	MEA	3.50	6.01	
		Library Assistant	1.70	130,898	MEA	1.70	-	
		Library Clerk	12.70	801,714	MEA	1.00	11.70	
	Park and Recreation	Area Manager	2.00	192,026	MEA	-	2.00	
		Asst. Department Director	1.00	190,753	Unclassified	1.00	-	
		Asst. Rec Center Director	9.25	549,561	MEA	-	9.25	
		Equipment Operator II	2.00	157,875	Local 127	-	2.00	
		Grounds Maintenance Workers I - Hourly	0.19	8,641	Local 127	-	0.19	
		Grounds Maintenance Workers II	5.79	358,837	Local 127	1.00	4.79	
		Pool Guard II Hourly	1.00	39,911	MEA	-	1.00	
		Rec Aide - Hourly	0.40	11,558	MEA	-	0.40	
		Rec Leader II - Hourly	1.00	41,037	MEA	-	1.00	
		Rec. Center Director I	14.75	1,026,488	MEA	3.00	11.75	
		Rec. Leader I Hourly	10.85	400,691	MEA	2.00	8.85	
		Supervising Custodian	1.00	60,899	MEA	1.00	-	
Community Services Total			106.04	7,411,502		26.10	79.94	
Managerial Reorganization		City Planning and Development	Assistant Deputy Chief	1.00	172,593	Unclassified	-	1.00
		Community Services	Deputy Chief Operating Officer	1.00	237,626	Unclassified	-	1.00
	Executive Secretary		1.00	81,218	MEA	-	1.00	
	Family Justice Center	Clerical Assistant II	1.00	58,336	MEA	1.00	-	
		Director	1.00	133,315	Unclassified	1.00	-	
	Office of Ethics and Integrity	Assistant Deputy Chief	1.00	132,687	Unclassified	-	1.00	
		Administrative Aide II	1.00	78,155	MEA	-	1.00	
		Deputy Chief Operating Officer	1.00	213,566	Unclassified	-	1.00	
		Executive Secretary	3.00	243,654	MEA	-	3.00	
Public Safety & Homeland Security	Deputy Chief Operating Officer	1.00	237,626	Unclassified	-	1.00		
	Executive Secretary	1.00	81,218	MEA	-	1.00		
Managerial Re-Organization Total			13.00	1,669,994		2.00	11.00	

Position Reductions							
Business Center	Department	Job Classification	FTE	Personnel Expense	Bargaining Unit	Vacant	Non-Vacant
Non-Mayoral	IBA	Budget Legislative Analyst	1.00	118,815	Unclassified	1.00	-
	Personnel	Associate Personnel Analyst	1.00	100,018	Unrepresented	1.00	-
	Ethics Commission	Associate Management Analyst	1.00	95,983	MEA	-	1.00
Non-Mayoral Total			3.00	314,816		2.00	1.00
Office of the Mayor and COO	Administration	Associate Management Analyst	1.00	95,983	MEA	-	1.00
	Business Office	Associate Civil Engineer	1.00	117,225	MEA	1.00	-
		Organizational Effectiveness Specialist II	1.00	99,527	Unrepresented	-	1.00
	Community and Legislative Services	Clerical Assistant II	1.00	58,335	MEA	-	1.00
		Council Representative II	2.00	150,010	Unclassified	-	2.00
	Office of the CIO	Communication Technicians	3.00	314,464	Local 127	3.00	-
		Information Systems Analyst II	1.00	99,929	Unrepresented	-	1.00
		Information Systems Analyst IV	1.00	119,695	Unrepresented	-	1.00
Office of the Mayor and COO Total			11.00	1,055,168		4.00	7.00
Public Safety and Homeland Security	Fire-Rescue	Clerical Assistant II	2.00	116,671	MEA	2.00	-
		Code Compliance Officer	2.00	145,638	MEA	2.00	-
		Project Assistant	1.00	103,432	MEA	1.00	-
		Lifeguard II	2.00	196,172	MEA	2.00	-
		Organizational Effectiveness Specialist III	1.00	109,489	Unrepresented	1.00	-
		Senior/Clerk Typist	1.00	69,444	MEA	1.00	-
	Police	Administrative Aide II	1.00	78,155	MEA	1.00	-
		Associate Management Analyst	1.00	95,983	MEA	1.00	-
		Clerical Assistant II	0.50	29,168	MEA	0.50	-
		Parking Enforcement Officer I	2.00	139,308	MEA	2.00	-
		Parking Enforcement Supervisor	1.00	80,062	MEA	1.00	-
		Police Code Compliance Officer	2.00	163,234	MEA	2.00	-
		Police Investigative Aide II	2.00	151,182	MEA	2.00	-
		Police Prop & Evidence Clerk	1.50	97,398	MEA	1.50	-
		Police Records Clerk	6.00	383,736	MEA	6.00	-
		Police Records Data Specialist	1.00	63,444	MEA	1.00	-
		Police Service Officer II	13.00	944,710	MEA	13.00	-
		Property & Evidence Supervisor	1.00	79,083	MEA	1.00	-
		Public Information Clerk	1.00	62,202	MEA	1.00	-
		Senior Management Analyst	1.00	105,882	MEA	1.00	-
		Word Processing Operator	1.00	61,680	MEA	1.00	-
Public Safety and Homeland Security Total			44.00	3,276,073		44.00	-
Public Works	General Services	Associate Engineer- Traffic	1.00	117,009	MEA	1.00	-
		Custodian II	1.00	44,180	Local 127	1.00	-
		Electrician Supervisor	1.00	99,998	MEA	1.00	-
		Painter	4.00	321,600	Local 127	-	4.00
		Painter Supervisor	1.00	86,282	MEA	-	1.00
		Plasterer	1.00	89,540	Local 127	1.00	-
		Principal Engineering Aide	1.00	90,773	MEA	1.00	-
		Public Work Supervisor	1.00	90,761	MEA	1.00	-
		Refrigeration Mechanic	1.00	85,575	Local 127	1.00	-
		Storm Water	Administrative Aide II	1.00	78,155	MEA	1.00
	Assoc Engineer - Civil		1.00	117,225	MEA	1.00	-
	Biologist II		1.00	97,164	MEA	1.00	-
	Biologist III		2.00	219,054	MEA	2.00	-
	Information Systems Analyst II		1.00	99,929	Unrepresented	1.00	-
	Sr Zoning Investigator		1.00	99,199	MEA	1.00	-
	Word Processing Operator		1.00	61,679	MEA	1.00	-
	Zoning Investigator II	2.00	192,560	MEA	2.00	-	
Public Works Total			22.00	\$1,990,683		17.00	5.00
General Fund Total			211.04	\$16,707,544		100.10	110.94
Non-General Fund Total			7.00	\$726,053		3.00	4.00
Local 127 Total			19.98	\$1,534,035		9.00	10.98
MEA Total			172.06	\$12,339,860		86.10	85.96
Unrepresented Total			7.00	\$747,666		4.00	3.00
Unclassified Total			19.00	\$2,812,036		4.00	15.00
Grand Total			218.04	\$17,433,597		103.10	114.94

## Summary of Appropriation Adjustments by Fund

<b>Fund/Business Center/Department/Corrective Action</b>	<b>Personnel Expenditures</b>	<b>Non-Personnel Expenditures</b>	<b>Total Expenditures</b>	<b>Total Revenue</b>
<b>GENERAL FUND</b>				
<b>Major General Fund Revenues</b>	\$ -	\$ -	\$ -	\$ 900,056,672
Reduction in Property Tax	-	-	-	(14,521,369)
Reduction in Transfers from Other Funds	-	-	-	(9,118,441)
Reduction in Transient Occupancy Tax	-	-	-	(8,439,428)
Reduction in Sales Tax	-	-	-	(5,857,642)
Reduction in Property Transfer Tax	-	-	-	(2,449,019)
Reduction in Interest Earnings	-	-	-	(1,668,979)
Reduction in Franchises	-	-	-	(1,271,091)
Reduction in Motor Vehicle License Fees	-	-	-	(845,331)
Reduction in Safety Sales Tax	-	-	-	(719,794)
Return of Council and Mayor Infrastructure Improvement Fund Balances	-	-	-	1,400,000
<b>New Budget</b>	\$ -	\$ -	\$ -	\$ 856,565,578
<b>City Planning and Development</b>				
City Planning and Development	491,437	42,661	534,098	-
Eliminate Business Center, including 1.00 position	(86,297)	-	(86,297)	-
<b>New Budget</b>	\$ 405,141	\$ 42,661	\$ 447,802	\$ -
City Planning and Community Investment	9,129,451	8,768,675	17,898,126	4,640,508
Reduce Funding for Uptown Cluster Community Plan Updates	-	(200,000)	(200,000)	-
Reduce 1.00 Program Manager, Planning Division	(123,970)	-	(123,970)	-
Reduce 1.00 Community Development Specialist IV	(118,904)	-	(118,904)	-
Reduce Funding for Public Information Support	-	(50,000)	(50,000)	-
<b>New Budget</b>	\$ 8,886,577	\$ 8,518,675	\$ 17,405,252	\$ 4,640,508
Development Services - Neighborhood Code Compliance	5,616,156	883,191	6,499,347	730,267
Reduce 3.00 Code Compliance Officers	(109,230)	-	(109,230)	-
Reduce 1.00 Public Information Clerk	(62,201)	-	(62,201)	-
<b>New Budget</b>	\$ 5,444,725	\$ 883,191	\$ 6,327,916	\$ 730,267

### Summary of Appropriation Adjustments by Fund

<b>Fund/Business Center/Department/Corrective Action</b>	<b>Personnel Expenditures</b>	<b>Non-Personnel Expenditures</b>	<b>Total Expenditures</b>	<b>Total Revenue</b>
<b>City Planning and Development (continued)</b>				
Real Estate Assets	\$ 3,523,303	\$ 538,817	\$ 4,062,120	\$ 43,604,594
Reduce Funding for Supplies and Services	-	(73,000)	(73,000)	-
Reduce 1.00 Associate Management Analyst	(47,991)	-	(47,991)	-
Reduce 1.00 Associate Property Agent	(47,326)	-	(47,326)	-
Transfer 0.50 Ball Park Administrator to PETCO Park	(40,336)	-	(40,336)	-
Reduce 1.00 Word Processing Operator	(30,840)	-	(30,840)	-
New Budget	\$ 3,356,811	\$ 465,817	\$ 3,822,628	\$ 43,604,594
<b>Community and Legislative Services</b>				
Community and Legislative Services	3,304,419	882,386	4,186,805	266,900
Reduce Funding for Supplies and Services	-	(112,000)	(112,000)	-
Reduce 2.00 Council Representative II and 1.00 Clerical Assistant II	(91,799)	-	(91,799)	-
New Budget	\$ 3,212,620	\$ 770,386	\$ 3,983,006	\$ 266,900
<b>Community Services</b>				
Community Services	318,844	29,741	348,585	-
Eliminate Business Center, including 2.00 positions	(159,422)	(11,539)	(170,961)	-
New Budget	\$ 159,422	\$ 18,202	\$ 177,624	\$ -
Customer Services	1,958,298	370,699	2,328,997	704,021
Eliminate all Functions except Citywide Training, including 18.00 positions	(819,903)	(120,417)	(940,320)	(352,011)
New Budget	\$ 1,138,396	\$ 250,282	\$ 1,388,678	\$ 352,011
Environmental Services	13,588,323	26,922,998	40,511,321	1,665,653
Reduce Funding for Landfill Disposal Fees	-	(701,581)	(701,581)	-
Reduce 4.00 Positions and Related Support due to Efficiencies	-	(234,564)	(234,564)	-
Establish Preferred Landfill Disposal Fee Rates for City Tonnage	-	(360,000)	(360,000)	-
Reduce Funding for Refuse Container Purchases	-	(200,000)	(200,000)	-
Discontinue Extra Summer Refuse Collection in Mission Beach	(15,660)	(5,400)	(21,060)	-
Increase Transfer of Facility Franchise Revenue	-	-	-	2,160,000
New Budget	\$ 13,572,663	\$ 25,421,453	\$ 38,994,116	\$ 3,825,653

## Summary of Appropriation Adjustments by Fund

Fund/Business Center/Department/Corrective Action	Personnel Expenditures	Non-Personnel Expenditures	Total Expenditures	Total Revenue
<b>Community Services (continued)</b>				
Library	\$ 27,800,936	\$ 9,212,621	\$ 37,013,557	\$ 1,745,548
Close 7 Branch Libraries, including 33.81 positions	(1,332,067)	(372,941)	(1,705,008)	-
Reduce Funding for Donation Matches	-	(250,000)	(250,000)	-
Reduce 1.00 Associate Management Analyst	(52,856)	-	(52,856)	-
New Budget	\$ 26,416,013	\$ 8,589,680	\$ 35,005,693	\$ 1,745,548
Park and Recreation	50,621,099	37,620,337	88,241,436	31,031,101
Close 9 Recreation Centers and 1 Gym, including 22.90 positions	(712,071)	(61,400)	(773,471)	(50,290)
Eliminate Funding for CIP Grant Matches	-	(446,955)	(446,955)	-
Convert Skate Parks to Unsupervised, including 8.70 positions	(238,157)	(17,089)	(255,246)	(74,000)
Eliminate 6.25 Assistant Center Directors at Recreation Centers	(185,664)	(3,000)	(188,664)	-
Reduce 1.00 Assistant Director	(159,153)	-	(159,153)	-
Eliminate Grounds Maintenance at Various Locations, incl 3.00 positions	(124,718)	(13,000)	(137,718)	-
Removal of Fire Rings at Beaches and Bays, including 2.00 positions	(79,025)	(7,500)	(86,525)	-
Eliminate or Reduce Security Services at Various Locations	-	(74,961)	(74,961)	-
Reduce Hours/Support at Gyms/Activity Centers, incl 2.00 positions	(59,414)	(11,367)	(70,781)	-
Close 14 Restrooms During Winter Months, including 1.38 positions	(49,709)	-	(49,709)	-
Reduce 1.00 Supervising Custodian in Balboa Park	(60,899)	-	(60,899)	-
Eliminate Competitive Level Swim Team, including 1.00 position	(20,045)	-	(20,045)	(4,500)
Eliminate Contractual Services for Balboa Park Restroom Cleaning	-	(20,000)	(20,000)	-
Eliminate Power Washing and Sweeping at Ocean Beach Pier	-	(11,250)	(11,250)	-
Return Prior Year Funding for CIP Grant Matches	-	-	-	398,000
Return Prior Year Funding for Balboa Park Tram Grant Match	-	-	-	350,000
New Budget	\$ 48,932,244	\$ 36,953,815	\$ 85,886,059	\$ 31,650,311
<b>Non-Mayoral</b>				
City Attorney	34,874,991	1,516,183	36,391,174	5,001,558
Remain within Budget	-	-	-	-
New Budget	\$ 34,874,991	\$ 1,516,183	\$ 36,391,174	\$ 5,001,558



### Summary of Appropriation Adjustments by Fund

<b>Fund/Business Center/Department/Corrective Action</b>	<b>Personnel Expenditures</b>	<b>Non-Personnel Expenditures</b>	<b>Total Expenditures</b>	<b>Total Revenue</b>
<b>Non-Mayoral (continued)</b>				
City Clerk	\$ 3,695,756	\$ 892,640	\$ 4,588,396	\$ 29,477
Increase Vacancy Factor	(50,000)	-	(50,000)	-
Eliminate Production of Hard-Copy Docket	-	(40,000)	(40,000)	-
Reduce Funding for Outside Counsel	-	(26,000)	(26,000)	-
Reduce Funding for ADA Redesign of City Clerk Lobby	-	(23,000)	(23,000)	-
Reduce Funding for Information Technology	-	(20,000)	(20,000)	-
Reduce Funding for Provisional Employment	(10,000)	-	(10,000)	-
Reduce Funding for Overtime	(10,000)	-	(10,000)	-
Additional Reduction Required	-	(48,946)	(48,946)	-
New Budget	\$ 3,625,756	\$ 734,694	\$ 4,360,450	\$ 29,477
City Council - District 1	865,927	124,073	990,000	-
Reduce Funding for Personnel Expenses and Supplies and Services	(40,658)	(8,842)	(49,500)	-
New Budget	\$ 825,269	\$ 115,231	\$ 940,500	\$ -
City Council - District 2	823,748	166,252	990,000	-
Reduce Funding for Supplies and Services	-	(49,500)	(49,500)	-
New Budget	\$ 823,748	\$ 116,752	\$ 940,500	\$ -
City Council - District 3	908,046	81,954	990,000	-
Reduce Funding for Personnel Expenses and Supplies and Services	-	(49,500)	(49,500)	-
New Budget	\$ 908,046	\$ 32,454	\$ 940,500	\$ -
City Council - District 4	891,399	98,601	990,000	-
Reduction Required	-	(49,500)	(49,500)	-
New Budget	\$ 891,399	\$ 49,101	\$ 940,500	\$ -
City Council - District 5	818,758	171,242	990,000	-
Reduce Funding for Personnel Expenses and Supplies and Services	(39,500)	(10,000)	(49,500)	-
New Budget	\$ 779,258	\$ 161,242	\$ 940,500	\$ -
City Council - District 6	787,343	202,657	990,000	-
Reduction Required	-	(49,500)	(49,500)	-
New Budget	\$ 787,343	\$ 153,157	\$ 940,500	\$ -



### Summary of Appropriation Adjustments by Fund

Fund/Business Center/Department/Corrective Action	Personnel Expenditures	Non-Personnel Expenditures	Total Expenditures	Total Revenue
<b>Non-Mayoral (continued)</b>				
City Council - District 7	\$ 895,356	\$ 94,644	\$ 990,000	\$ -
Reduce Funding for Personnel Expenses and Supplies and Services	(40,658)	(8,842)	(49,500)	-
New Budget	\$ 854,698	\$ 85,802	\$ 940,500	\$ -
City Council - District 8	904,008	85,992	990,000	-
Reduction Required	-	(49,500)	(49,500)	-
New Budget	\$ 904,008	\$ 36,492	\$ 940,500	\$ -
Council Administration	1,676,415	298,743	1,975,158	-
Reduce Funding for Personnel Expenses and Supplies and Services	(79,500)	(10,622)	(90,122)	-
Additional Reduction Required	-	(8,636)	(8,636)	-
New Budget	\$ 1,596,915	\$ 279,485	\$ 1,876,400	\$ -
Ethics Commission	963,685	42,614	1,006,299	-
Reduce 1.00 Associate Management Analyst	(47,872)	-	(47,872)	-
Reduce Funding for Supplies and Services	-	(10,000)	(10,000)	-
New Budget	\$ 915,813	\$ 32,614	\$ 948,427	\$ -
Office of the Independent Budget Analyst	1,480,330	134,885	1,615,215	-
Increase Vacancy Factor by Maintaining 1.00 Analyst Vacant	(79,011)	(70,000)	(149,011)	-
New Budget	\$ 1,401,319	\$ 64,885	\$ 1,466,204	\$ -
Personnel	5,830,957	627,458	6,458,415	147,000
Increase Vacancy Factor	(119,695)	-	(119,695)	-
Reduce 1.00 Associate Personnel Analyst	(100,018)	-	(100,018)	-
Reduce Funding for Supplies and Services	-	(7,500)	(7,500)	-
New Budget	\$ 5,611,244	\$ 619,958	\$ 6,231,202	\$ 147,000
<b>Office of the Chief Financial Officer</b>				
Office of the Chief Financial Officer	589,657	435,512	1,025,169	350,000
Reduce 1.00 Director of Major Gifts/Planned Giving	(69,777)	-	(69,777)	-
New Budget	\$ 519,881	\$ 435,512	\$ 955,393	\$ 350,000
City Comptroller	10,633,944	1,463,548	12,097,492	3,870,654

### Summary of Appropriation Adjustments by Fund

Fund/Business Center/Department/Corrective Action	Personnel Expenditures	Non-Personnel Expenditures	Total Expenditures	Total Revenue
<b>Office of the Chief Financial Officer (continued)</b>				
City Treasurer	\$ 10,383,970	\$ 4,533,604	\$ 14,917,574	\$ 29,048,691
Reduce Funding for Supplies and Services	(108,469)	(273,000)	(381,469)	-
Reduce 3.00 Collection Investigator I positions	(219,707)	(31,500)	(251,207)	-
Reduce 1.00 Account Clerk and 1.00 Clerical Assistant II	(120,038)	-	(120,038)	-
New Budget	\$ 9,935,756	\$ 4,229,104	\$ 14,164,859	\$ 29,048,691
Citywide Program Expenditures	-	67,542,463	67,542,463	-
Remove Funding for Leverage of Employee Pick-Up Savings	-	(7,600,000)	(7,600,000)	-
Remove Funding for General Fund Reserve Contribution	-	(3,687,718)	(3,687,718)	-
Add Funding for Vernal Pool Settlement	-	500,000	500,000	-
Increase Funding for Fringe Benefits throughout the General Fund	4,000,000	-	4,000,000	-
New Budget	\$ 4,000,000	\$ 56,754,745	\$ 60,754,745	\$ -
Debt Management	2,402,590	351,326	2,753,916	1,243,485
Financial Management	3,380,133	891,531	4,271,664	652,784
Reduce Funding for Information Technology	-	(200,000)	(200,000)	(136,000)
Reduce 2.00 Associate Management Analysts	(111,980)	-	(111,980)	-
Increase Vacancy Factor	(50,000)	-	(50,000)	-
Reduce Funding for Supplies and Services	-	(23,464)	(23,464)	-
New Budget	\$ 3,218,153	\$ 668,067	\$ 3,886,220	\$ 516,784
Purchasing and Contracting	3,852,489	587,726	4,440,215	865,121
Reduce 1.00 Purchasing Agent	(86,047)	-	(86,047)	-
Reduce Funding for Supplies and Services	-	(50,000)	(50,000)	-
New Budget	\$ 3,766,443	\$ 537,726	\$ 4,304,169	\$ 865,121
<b>Office of Ethics and Integrity</b>				
Office of Ethics and Integrity	1,492,102	595,066	2,087,168	604,101
Eliminate Business Center, including 3.00 positions	(213,736)	(63,099)	(276,835)	-
Reduce 1.00 Executive Secretary from Citizens Review Board	(40,609)	-	(40,609)	-
Reduce 1.00 Executive Secretary from Human Relations Commission	(40,609)	-	(40,609)	-
Reduce 1.00 Administrative Aide II from Disability Services	(39,078)	-	(39,078)	-
New Budget	\$ 1,158,071	\$ 531,967	\$ 1,690,038	\$ 604,101

### Summary of Appropriation Adjustments by Fund

<b>Fund/Business Center/Department/Corrective Action</b>	<b>Personnel Expenditures</b>	<b>Non-Personnel Expenditures</b>	<b>Total Expenditures</b>	<b>Total Revenue</b>
<b>Office of the Mayor and Chief Operating Officer</b>				
Office of the Mayor and Chief Operating Officer	\$ 699,097	\$ 76,853	\$ 775,950	\$ -
Administration	1,790,011	107,369	1,897,380	103,074
Reduce 1.00 Associate Management Analyst	(95,983)	-	(95,983)	-
New Budget	\$ 1,694,028	\$ 107,369	\$ 1,801,397	\$ 103,074
Business Office	1,313,520	635,404	1,948,924	-
Reduce Funding for Managed Competition Contract	-	(250,000)	(250,000)	-
Reduce 1.00 Associate Engineer - Civil	(117,225)	-	(117,225)	-
Reduce 1.00 Organization Effective Specialist II	(99,527)	-	(99,527)	-
New Budget	\$ 1,096,768	\$ 385,404	\$ 1,482,172	\$ -
City Auditor	1,562,609	115,019	1,677,628	-
Labor Relations	924,982	38,565	963,547	-
Office of the Chief Information Officer	-	24,963,599	24,963,599	-
Reduce General Fund Support for Office of the Chief Information Officer	-	(136,845)	(136,845)	-
New Budget	\$ -	\$ 24,826,754	\$ 24,826,754	\$ -
<b>Public Safety and Homeland Security</b>				
Public Safety	697,247	1,724,660	2,421,907	311,775
Eliminate Business Center, including 2.00 positions	(159,422)	(11,512)	(170,934)	(22,981)
New Budget	\$ 537,825	\$ 1,713,149	\$ 2,250,974	\$ 288,795
Family Justice Center	510,252	133,430	643,682	59,753
Reduce 1.00 Director and 1.00 Clerical Assistant II	(95,826)	-	(95,826)	-
New Budget	\$ 414,427	\$ 133,430	\$ 547,857	\$ 59,753

### Summary of Appropriation Adjustments by Fund

<b>Fund/Business Center/Department/Corrective Action</b>	<b>Personnel Expenditures</b>	<b>Non-Personnel Expenditures</b>	<b>Total Expenditures</b>	<b>Total Revenue</b>
<b>Public Safety and Homeland Security (continued)</b>				
Fire-Rescue	\$ 161,659,389	\$ 29,037,388	\$ 190,696,777	\$ 9,574,413
Rolling Service Reduction of 1 Engine or Truck Company Per Day	(1,638,543)	-	(1,638,543)	-
Eliminate One Fire Recruit Academy	(715,731)	-	(715,731)	-
Cross-Staff One Helicopter During Non-Wildfire Season	(384,364)	-	(384,364)	-
Eliminate Medic Rescue 9	(274,456)	-	(274,456)	-
Reduce 2.00 Clerical Assistant II positions and 1.00 Senior Clerk/Typist	(186,116)	-	(186,116)	-
Reduce 2.00 Code Compliance Officers	(145,638)	-	(145,638)	-
Reduce 1.00 Organization Effectiveness Specialist III (Lifeguard Division)	(109,489)	-	(109,489)	-
Increase Vacancy Factor by Maintaining 1.00 Deputy Fire Chief Vacant	(106,794)	-	(106,794)	-
Reduce 1.00 Project Assistant	(103,431)	-	(103,431)	-
Reduce 2.00 Lifeguard II positions (Lifeguard Division)	(98,086)	-	(98,086)	-
Reduce Hours of Light and Air Unit Overtime Staffing	(81,500)	-	(81,500)	-
Reduce Lifeguard Seasonal Hours	(70,000)	-	(70,000)	-
Reduce Funding for Community Outreach	(63,945)	-	(63,945)	-
Reclassify Positions	(42,490)	-	(42,490)	-
Reduce Funding for Supplies and Services (Lifeguard Division)	-	(12,400)	(12,400)	-
New Budget	\$ 157,638,807	\$ 29,024,988	\$ 186,663,795	\$ 9,574,413
Office of Homeland Security	1,183,843	420,065	1,603,908	765,895
Reduce Funding for Reverse 911 System	-	(83,801)	(83,801)	-
New Budget	\$ 1,183,843	\$ 336,264	\$ 1,520,107	\$ 765,895
Police	352,820,263	57,850,582	410,670,845	44,785,622
Increase Vacancy Factor and Reduce 35.00 Non-Sworn Positions	(3,800,000)	-	(3,800,000)	-
Reduce Funding for Supplies and Services	-	(1,800,000)	(1,800,000)	-
Reduce Police Academy Attendance to 25 Recruits	(1,500,000)	-	(1,500,000)	-
Reduce Funding for Overtime	(500,000)	-	(500,000)	-
Reduce Funding for Equipment Outlay	-	(500,000)	(500,000)	-
Reduce Funding for Information Technology	-	(200,000)	(200,000)	-
Add Funding for Booking Fees	-	2,100,000	2,100,000	-
New Budget	\$ 347,020,263	\$ 57,450,582	\$ 404,470,845	\$ 44,785,622

### Summary of Appropriation Adjustments by Fund

<b>Fund/Business Center/Department/Corrective Action</b>	<b>Personnel Expenditures</b>	<b>Non-Personnel Expenditures</b>	<b>Total Expenditures</b>	<b>Total Revenue</b>
<b>Public Works</b>				
Public Works	\$ 278,235	\$ 46,153	\$ 324,388	\$ -
Engineering and Capital Projects	55,144,845	10,015,088	65,159,933	63,064,976
Reduce Funding for Supplies and Services	-	(209,496)	(209,496)	-
New Budget	\$ 55,144,845	\$ 9,805,592	\$ 64,950,437	\$ 63,064,976
General Services	31,017,788	38,307,089	69,324,877	41,424,657
Reductions in Street Division, including 3.00 positions	(307,768)	(4,200,000)	(4,507,768)	-
Reductions in Facilities Division, including 8.00 positions	(485,852)	(930,800)	(1,416,652)	-
Reductions in Contracts Division, including 1.00 position	(90,773)	(170,000)	(260,773)	-
New Budget	\$ 30,133,395	\$ 33,006,289	\$ 63,139,684	\$ 41,424,657
Storm Water	11,566,596	37,253,740	48,820,336	6,260,091
Reduce Funding for Storm Drain Repairs	-	(2,250,000)	(2,250,000)	-
Reduce Funding for Contracts, Use Prior Year Encumbrances	-	(1,400,000)	(1,400,000)	-
Reduce Funding for Pollution Prevention Education and Outreach	-	(1,054,250)	(1,054,250)	-
Reduce 10.00 positions	(969,565)	-	(969,565)	-
New Budget	\$ 10,597,031	\$ 32,549,490	\$ 43,146,521	\$ 6,260,091
<b>Total Revised General Fund Budget</b>	<b>\$ 825,672,547</b>	<b>\$ 366,935,844</b>	<b>\$ 1,192,608,391</b>	<b>\$ 1,192,608,391</b>
<b>Subtotal General Fund Corrective Actions</b>	<b>\$ (14,787,138)</b>	<b>\$ (26,435,737)</b>	<b>\$ (41,222,875)</b>	<b>\$ (41,222,875)</b>
<b>New General Fund Budget</b>	<b>\$ 810,885,409</b>	<b>\$ 340,500,107</b>	<b>\$ 1,151,385,516</b>	<b>\$ 1,151,385,516</b>

Note: This table does not include the Appropriated Reserve.

Reductions resulting from the managerial reorganization have been included, however, transfers and other items which do not impact the total General Fund budget are not reflected above.

<b>Summary of Appropriation Adjustments by Fund</b>
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Fund/Business Center/Department/Corrective Action	Personnel Expenditures	Non-Personnel Expenditures	Total Expenditures	Total Revenue
<b>INFORMATION TECHNOLOGY FUND</b>				
Office of the Chief Information Officer	\$ 8,467,784	\$ 6,936,846	\$ 15,404,630	\$ 13,216,491
Reduce 1.00 Information Systems Analyst IV	(59,847)	(1,000)	(60,847)	(60,847)
Reduce 1.00 Information Systems Analyst II	(49,964)	(1,000)	(50,964)	(50,964)
Reduce Funding for Supplies and Services	(137,000)	-	(137,000)	(137,000)
<b>New Information Technology Fund Budget</b>	<b>\$ 8,220,973</b>	<b>\$ 6,934,846</b>	<b>\$ 15,155,819</b>	<b>\$ 12,967,680</b>
<b>TRANSIENT OCCUPANCY TAX FUND</b>				
Special Promotional Programs	1,059,932	89,029,911	90,089,843	90,089,843
Reduce Transient Occupancy Tax Revenue	-	-	-	(7,672,208)
Increase CCDS Payment of PETCO Park Bonds	-	-	-	3,800,000
Reduce 1.00 Associate Management Analyst from Commission	(47,502)	-	(47,502)	-
Reduce Contribution to Public Art Fund	-	(30,000)	(30,000)	-
Reduce Contribution to Convention Center	-	(216,960)	(216,960)	-
Reduce Contribution to PETCO Park Fund	-	(3,200,000)	(3,200,000)	-
Reduce Contribution to Major Events Revolving Fund	-	(21,014)	(21,014)	-
Reduce Contribution for Balboa Park Centennial	-	(150,000)	(150,000)	-
Reduce Discretionary TOT Support to General Fund	-	(1,534,441)	(1,534,441)	-
Reduce Contribution to QUALCOMM Stadium Operating Fund	-	(1,027,596)	(1,027,596)	-
Reduce Funding for Supplies and Services in Special Events Department	-	(44,585)	(44,585)	-
<b>New Transient Occupancy Tax Fund Budget</b>	<b>\$ 1,012,430</b>	<b>\$ 82,805,315</b>	<b>\$ 83,817,745</b>	<b>\$ 86,217,635</b>

## Library and Park and Recreation Facility Cost Estimates

Department/Facility	Reduction for FY 2009	12 Months Operations	Operations through FY 2010
<b>Library</b>			
University Community Library (Council District 1)	\$ 333,694	\$ 605,961	\$ 939,655
Ocean Beach Library (Council District 2)	193,659	351,669	545,328
University Heights Library (Council District 3)	196,644	357,090	553,734
Mountain View/Beckwourth Library (Council District 4)	202,495	367,714	570,209
Carmel Mountain Ranch Library (Council District 5)	344,530	625,639	970,169
Clairemont Library (Council District 6)	217,245	394,499	611,744
Allied Gardens/Benjamin Library (Council District 7)	216,741	393,584	610,325
<b>Total Library Facility Costs</b>	<b>\$ 1,705,008</b>	<b>\$ 3,096,156</b>	<b>\$ 4,801,164</b>

### Park and Recreation<sup>1</sup>

Adams Recreation Center (Council District 3)	73,495	146,990	220,485
Azalea Recreation Center (Council District 3)	87,108	174,216	261,324
Black Mountain Gym (Council District 1)	51,088	102,176	153,264
Cabrillo Recreation Center (Council District 2)	48,670	97,340	146,010
Cadman Recreation Center (Council District 6)	66,262	132,524	198,786
Lopez Ridge Recreation Center (Council District 5)	68,064	136,128	204,192
Mid-City Gym (Council District 3) - Center Director <sup>2</sup>	46,308	92,616	138,924
Penn Recreation Center (Council District 4)	76,587	153,174	229,761
Presidio Recreation Center (Council District 2)	66,911	133,822	200,733
Stockton Recreation Center (Council District 8)	63,425	126,850	190,275
Tecolote Recreation Center (Council District 6)	75,263	150,526	225,789
<b>Total Park and Recreation Facility Costs</b>	<b>\$ 723,181</b>	<b>\$ 1,446,362</b>	<b>\$ 2,169,543</b>

<sup>1</sup> Costs for facilities are net of revenues and include two Area Managers which are split between the centers.

<sup>2</sup> The Mid-City Gym is not closing but is being operated by another center and reflects the reduction of a Center Director.